



## **ASHEVILLE HUMANE SOCIETY, INC.**

Asheville, North Carolina

Financial Statements

Years Ended June 30, 2025 and 2024

**ASHEVILLE HUMANE SOCIETY, INC.**

OFFICERS

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Dawn Marie Klug  
Bryan Smith  
Chad Halliday

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**ASHEVILLE HUMANE SOCIETY, INC.**

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors  
of Asheville Humane Society, Inc.

### **Opinion**

We have audited the accompanying financial statements of Asheville Humane Society, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Asheville Humane Society, Inc. as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Asheville Humane Society, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Asheville Humane Society, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Asheville Humane Society, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Asheville Humane Society, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*CARTER, P.C.*

**ASHEVILLE HUMANE SOCIETY, INC.**

Statements of Financial Position  
June 30, 2025 and 2024

	2025	2024
<b>Assets</b>		
Current assets:		
Cash and equivalents:		
Unrestricted	\$ 2,200,393	\$ 610,059
Designated	300,263	124,263
Restricted	20,544	
Short-term investments	1,824,914	928,493
Accounts receivable	47,990	28,047
Promises to give		15,007
Prepaid expenses	81,593	70,322
Inventories	5,916	10,675
Asset held for sale		<u>100,000</u>
Total current assets	<u>4,481,613</u>	<u>1,886,866</u>
Deposits	44,424	41,896
Beneficial interest in endowment funds	63,534	57,582
Operating lease right-of-use assets	174,991	304,757
Intangible assets, net		10,146
Property and equipment, net	<u>2,363,555</u>	<u>2,475,985</u>
Total assets	<u>\$ 7,128,117</u>	<u>\$ 4,777,232</u>
<b>Liabilities and net assets</b>		
Current liabilities:		
Current portion of operating lease liabilities	\$ 140,761	\$ 130,657
Accounts payable	83,962	53,183
Accrued liabilities	194,451	168,526
Accrued compensated absences	<u>69,040</u>	<u>71,272</u>
Total current liabilities	488,214	423,638
Operating lease liabilities, net of current portion	<u>38,429</u>	<u>179,190</u>
Total liabilities	<u>526,643</u>	<u>602,828</u>
Net assets:		
Without donor restrictions	5,557,185	3,742,229
With donor restrictions	<u>1,044,289</u>	<u>432,175</u>
Total net assets	<u>6,601,474</u>	<u>4,174,404</u>
Total liabilities and net assets	<u>\$ 7,128,117</u>	<u>\$ 4,777,232</u>

The accompanying notes are an integral part of the financial statements.

**ASHEVILLE HUMANE SOCIETY, INC.**

Statement of Activities  
Year Ended June 30, 2025

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>Revenues and other support</b>			
Contributions and grants	\$ 4,684,983	\$ 810,918	\$ 5,495,901
Local government contract revenue	1,883,835		1,883,835
Special events	27,543		27,543
Program service revenue	260,869		260,869
In-kind contributions	749,935		749,935
Sales	638,818		638,818
Investment income, net	64,387		64,387
Net assets released from restrictions	<u>198,804</u>	<u>(198,804)</u>	
Total revenues and other support	<u>8,509,174</u>	<u>612,114</u>	<u>9,121,288</u>
<b>Expenses</b>			
Program services	5,730,277		5,730,277
Supporting services	<u>939,221</u>		<u>939,221</u>
Total expenses	<u>6,669,498</u>		<u>6,669,498</u>
Increase in net assets before other gains (losses)	<u>1,839,676</u>	<u>612,114</u>	<u>2,451,790</u>
<b>Other gains (losses)</b>			
Net gains on beneficial interest in endowment funds	5,605		5,605
Loss on disposal of asset held for sale	<u>(30,325)</u>		<u>(30,325)</u>
Total other losses	<u>(24,720)</u>		<u>(24,720)</u>
Increase in net assets	1,814,956	612,114	2,427,070
Net assets at beginning of year	<u>3,742,229</u>	<u>432,175</u>	<u>4,174,404</u>
Net assets at end of year	<u>\$ 5,557,185</u>	<u>\$ 1,044,289</u>	<u>\$ 6,601,474</u>

The accompanying notes are an integral part of the financial statements.

**ASHEVILLE HUMANE SOCIETY, INC.**

Statement of Activities  
Year Ended June 30, 2024

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>Revenues and other support</b>			
Contributions and grants	\$ 2,387,821	\$ 282,630	\$ 2,670,451
Local government contract revenue	1,867,542		1,867,542
Special events	92,126		92,126
Program service revenue	195,116		195,116
In-kind contributions	559,042		559,042
Sales	696,474		696,474
Investment income, net	50,273		50,273
Net assets released from restrictions	<u>283,691</u>	<u>(283,691)</u>	
Total revenues and other support	<u>6,132,085</u>	<u>(1,061)</u>	<u>6,131,024</u>
<b>Expenses</b>			
Program services	5,149,834		5,149,834
Supporting services	<u>971,415</u>		<u>971,415</u>
Total expenses	<u>6,121,249</u>		<u>6,121,249</u>
Increase (decrease) in net assets before other gains (losses)	<u>10,836</u>	<u>(1,061)</u>	<u>9,775</u>
<b>Other gains (losses)</b>			
Net losses on investments	(1,683)		(1,683)
Net gains on beneficial interest in endowment funds	3,705		3,705
Loss on sale of donated assets	<u>(28,339)</u>		<u>(28,339)</u>
Total other losses	<u>(26,317)</u>		<u>(26,317)</u>
Decrease in net assets	(15,481)	(1,061)	(16,542)
Net assets at beginning of year	<u>3,757,710</u>	<u>433,236</u>	<u>4,190,946</u>
Net assets at end of year	<u>\$ 3,742,229</u>	<u>\$ 432,175</u>	<u>\$ 4,174,404</u>

The accompanying notes are an integral part of the financial statements.

**ASHEVILLE HUMANE SOCIETY, INC.**

Statement of Functional Expenses  
Year Ended June 30, 2025

	Supporting Services				Total
	Program Services	Management and General	Fundraising	Total Supporting Services	
Salaries and wages	\$ 3,033,886	\$ 274	\$ 354,831	\$ 355,105	\$ 3,388,991
Payroll taxes	232,667	4,541	27,548	32,089	264,756
Other benefits	391,800	30,727	37,589	68,316	460,116
Total personnel costs	3,658,353	35,542	419,968	455,510	4,113,863
Program costs:					
Food for animals	528,936				528,936
Veterinary services	305,746		2,500	2,500	308,246
Medical/program supplies	316,855		87	87	316,942
Spay/neuter expense	34,675				34,675
Other program costs	3,396				3,396
Advertising	4,958	134,638	9,045	143,683	148,641
Bank/credit card charges	42,869	8,923	41,759	50,682	93,551
Computer/information services	29,550	2,201	40,276	42,477	72,027
Cost of sales	16,743				16,743
Depreciation and amortization	184,893	9,048	9,048	18,096	202,989
Dues/licenses/permits	6,452	5,438	2,939	8,377	14,829
Event expenses		5,440	15,267	20,707	20,707
Insurance	62,270	13,898		13,898	76,168
Meals and entertainment	4,327	599	323	922	5,249
Miscellaneous	31,287	15,890		15,890	47,177
Occupancy costs	336,384	33,716		33,716	370,100
Office supplies	28,147	2,901	1,950	4,851	32,998
Printing/production/postage	2,700	2,629	73,379	76,008	78,708
Professional services	58,502	26,016	1,725	27,741	86,243
Seminars and education	9,355	2,131		2,131	11,486
Staff/donor appreciation	13,900	12,220	569	12,789	26,689
Telephone/communications	17,947	3,456	3,925	7,381	25,328
Travel mileage	18,032	1,539		1,539	19,571
Vehicle expenses	14,000	134	102	236	14,236
 Total expenses	\$ 5,730,277	\$ 316,359	\$ 622,862	\$ 939,221	\$ 6,669,498

The accompanying notes are an integral part of the financial statements.

**ASHEVILLE HUMANE SOCIETY, INC.**

Statement of Functional Expenses  
Year Ended June 30, 2024

	Supporting Services				Total
	Program Services	Management and General	Fundraising	Total Supporting Services	
Salaries and wages	\$ 2,842,032	\$ 11,163	\$ 370,655	\$ 381,818	\$ 3,223,850
Payroll taxes	218,954	4,645	29,117	33,762	252,716
Other benefits	<u>247,825</u>	<u>38,291</u>	<u>52,142</u>	<u>90,433</u>	<u>338,258</u>
Total personnel costs	3,308,811	54,099	451,914	506,013	3,814,824
Program costs:					
Food for animals	188,742		2,800	2,800	191,542
Veterinary services	382,137		3,500	3,500	385,637
Medical/program supplies	338,127	376	372	748	338,875
Spay/neuter expense	94,523				94,523
Other program costs	1,961				1,961
Advertising	15,614	134,000	23,094	157,094	172,708
Bank/credit card charges	31,619	20,551	14,736	35,287	66,906
Computer/information services	31,930	3,027	27,700	30,727	62,657
Cost of sales	16,174				16,174
Depreciation and amortization	150,713	7,964	7,964	15,928	166,641
Dues/licenses/permits	3,689	4,360	651	5,011	8,700
Event expenses	350	4,939	19,942	24,881	25,231
Insurance	74,154	16,986		16,986	91,140
Meals and entertainment	9,760	1,832	156	1,988	11,748
Miscellaneous	28,517	3,833	326	4,159	32,676
Occupancy costs	337,221	8,240	305	8,545	345,766
Office supplies	24,594	2,797	1,537	4,334	28,928
Printing/production/postage	2,237	1,092	84,640	85,732	87,969
Professional services	60,421	31,642	2,489	34,131	94,552
Seminars and education	6,370	8,296	4,348	12,644	19,014
Staff/donor appreciation	1,663	10,350		10,350	12,013
Telephone/communications	16,742	2,754	3,948	6,702	23,444
Travel mileage	7,010	3,134	232	3,366	10,376
Vehicle expenses	<u>16,755</u>	<u>443</u>	<u>46</u>	<u>489</u>	<u>17,244</u>
 Total expenses	 <u>\$ 5,149,834</u>	 <u>\$ 320,715</u>	 <u>\$ 650,700</u>	 <u>\$ 971,415</u>	 <u>\$ 6,121,249</u>

The accompanying notes are an integral part of the financial statements.

**ASHEVILLE HUMANE SOCIETY, INC.**

Statements of Cash Flows  
Years Ended June 30, 2025 and 2024

	2025	2024
<b>Cash flows from operating activities</b>		
Increase (decrease) in net assets	\$ 2,427,070	\$ (16,542)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	192,843	156,494
Amortization	10,146	10,147
Amortization of operating lease right-of-use-assets	129,766	118,940
Net (gains) losses on investments		1,683
Net gains on beneficial interest in endowment funds	(5,605)	(3,705)
Receipt of donated stock	(89,853)	(74,921)
Receipt of donated assets		(100,000)
Loss on sale of donated assets		28,339
Loss on disposal of asset held for sale	30,325	
Changes in working capital - sources (uses)		
Accounts receivable	(19,943)	4,681
Promises to give	15,007	(8,000)
Prepaid expenses	(11,271)	(9,394)
Inventories	4,759	(1,671)
Deposits	(33,286)	170,925
Accounts payable	30,779	(26,373)
Accrued liabilities	25,925	50,740
Accrued compensated absences	(2,232)	
Operating lease liabilities	(130,657)	(117,511)
Net cash provided by operating activities	2,573,773	183,832
<b>Cash flows from investing activities</b>		
Proceeds from sale of investments	89,853	74,921
Proceeds from sale of short-term investments	1,694,737	1,838,184
Proceeds from disposal of asset held for sale	69,675	61,661
Change in beneficial interest in endowment funds	(347)	(255)
Purchase of property and equipment	(49,655)	(438,334)
Purchase of short-term investments	(2,591,158)	(2,253,893)
Net cash used by investing activities	(786,895)	(717,716)

The accompanying notes are an integral part of the financial statements.

**ASHEVILLE HUMANE SOCIETY, INC.**

Statements of Cash Flows (continued)  
Years Ended June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Increase (decrease) in cash and equivalents and restricted cash	\$ 1,786,878	\$ (533,884)
Cash and equivalents and restricted cash at beginning of year	<u>734,322</u>	<u>1,268,206</u>
Cash and equivalents and restricted cash at end of year	<u>\$ 2,521,200</u>	<u>\$ 734,322</u>
<b>Schedule of noncash investing and financing activities</b>		
Operating lease right-of-use assets obtained in exchange for operating lease liabilities	<u>\$</u>	<u>\$ 50,692</u>
Deposits reclassified to property and equipment purchases	<u>\$ 30,758</u>	<u>\$</u>

The accompanying notes are an integral part of the financial statements.

## ASHEVILLE HUMANE SOCIETY, INC.

Notes to Financial Statements  
June 30, 2025 and 2024

### **Note 1 - Nature of Organization and Summary of Significant Accounting Policies**

#### Organization

Asheville Humane Society, Inc. (the Organization) is a non-profit corporation organized under the laws of the State of North Carolina. The organization is dedicated to promoting compassionate treatment of animals in Buncombe County and the Asheville, North Carolina community through education, sheltering, and adoption. Formed in 1984 as Buncombe County Friends for Animals, the organization operated as the governing body for the County Pet Adoption Center and Animal Shelter, previously operated by the County. The Organization has operated the Shelter since 1990. In 2010, the Organization, in partnership with Buncombe County, opened the Animal Care Campus. The Campus comprises two facilities: Asheville Humane Society Adoption and Education Center and the Buncombe County Animal Shelter. The two facilities operate side by side in a public-private partnership working collaboratively to eradicate animal homelessness.

#### Income Tax Status

The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Organization's tax-exempt purpose is subject to taxation as unrelated business income. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2). The Organization has also been classified as a publicly supported charitable organization and is exempt from state taxes under North Carolina General Statute 105-130.11(a).

#### Basis of Presentation

The financial statements of the Organization have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), which require the Organization to report information regarding its financial position and activities according to the following net asset classifications:

- *Net assets without donor restrictions:* Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of Organization's management and Board of Directors.

## **Note 1 - Nature of Organization and Summary of Significant Accounting Policies (continued)**

### **Basis of Presentation (continued)**

- *Net assets with donor restrictions:* Net assets subject to donor-imposed time or purpose restrictions. These restrictions limit the spending options when using these resources because the Organization has a fiduciary responsibility to follow the donors' instructions. Net assets with donor restrictions generally result from donor-restricted contributions, grants, and promises to give. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization, or the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Support is recorded as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or the passage of time, the expiration of restrictions is reported as net assets released from restrictions. The Organization has adopted a policy to classify donor restricted support as without donor restrictions to the extent that restrictions were met in the reporting period the support was recognized.

### **Measure of Operations**

The statements of activities report all changes in net assets, including changes in net assets from operating and non-operating activities. Operating activities consist of those items attributable to the Organization's ongoing program services and interest and dividends on investments. Non-operating activities are limited gains and losses on investments and beneficial interest in endowment funds and gains and losses on the sale of assets. These activities are considered to be more unusual or nonrecurring in nature.

### **Fair Value of Financial Instruments**

The carrying value of substantially all reported assets and liabilities, other than short-term investments, beneficial interest in endowment funds, operating lease right-of-use assets, and operating lease liabilities approximates fair value due to the relatively short-term nature of the financial instruments.

Fair value of short-term investments and beneficial interest in endowment funds is discussed in Note 6.

Amounts recognized for operating lease right-of-use assets and operating lease liabilities approximate fair value as determined by the Organization's incremental borrowing rate.

### **Cash and Equivalents**

For purposes of the statements of cash flows, the Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents. Designated cash consists of cash held for operating and capital reserves which is to be used as directed by the Board of Directors. Restricted cash consists of funds held for payment of insurance claims.

## **Note 1 - Nature of Organization and Summary of Significant Accounting Policies (continued)**

### Short-term Investments

Short-term investments consist of certificates of deposit with initial maturities exceeding three months.

### Accounts and Allowance for Credit Losses

Accounts receivable consist of reimbursements expected to be received from Buncombe County for the Low-Income Voucher Program and Buncombe County Adoption Program. Management believes its billing and collection policies are adequate to minimize potential credit risk. In reviewing aged receivables, management considers their knowledge of customers, historical losses, and current economic conditions in establishing the allowance for credit losses. The Organization writes-off accounts and other receivables when they become uncollectible.

All accounts receivable are considered by management to be fully collectible and therefore no allowance for credit losses has been recorded.

### Promises to Give

Conditional promises to give are not recognized in the financial statements until the conditions are substantially met or explicitly waived by the donor. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in more than one year are recorded at fair value which is measured as the present value of their future cash flows. The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are expected to be received. Management has determined that all promises to give will be collected in the next fiscal year, thus a net present value adjustment was not computed. An allowance for uncollectible promises to give was not recorded as it is management's belief that all amounts are collectible.

### Prepaid Expenses

Prepaid expenses largely consist of amounts prepaid for various insurance, software, and service expenses.

### Inventories

Inventories consist of pet supplies sold in retail operations. All inventories are valued at lower of cost or net realizable value as determined by the first-in first-out method.

## **Note 1 - Nature of Organization and Summary of Significant Accounting Policies (continued)**

### **Beneficial Interest in Endowment Funds**

The beneficial interest in endowment funds is recorded at fair market value. The Organization created the Asheville Humane Society Adoption Center Fund with the Community Foundation of Western North Carolina, Inc. (the Foundation) specifically for major expenses (over \$5,000) for the preservation and maintenance of the Adoption Center. Both unrealized gains and losses from the fluctuation of market value and realized gains and losses from sales are reflected in the statements of activities.

### **Fair Value Measurements and Disclosures**

The Organization applies U.S. GAAP authoritative guidance for fair value measurements and disclosures, which defines fair value, establishes a framework for measuring fair value, and requires certain disclosures about fair value measurements. The standard describes three levels of inputs that may be used to measure fair value:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2 - Inputs to the valuation methodology include:

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets or liabilities in inactive markets;
- inputs other than quoted market prices that are observable for the asset or liability;
- inputs that are derived principally from or corroborated by observable market data.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Assets and liabilities within the fair value hierarchy are based on the lowest (or least observable) input that is significant to the measurement. The Organization's assessment of the significance of an input requires judgment, which may affect the valuation and classification within the fair value hierarchy.

### **Intangible Assets**

Intangible assets consist of website design and are carried at cost. The Organization determines the useful lives of identifiable assets after considering the specific facts and circumstances related to each intangible asset. Intangible assets are amortized using the straight-line method over their estimated useful life of three years.

## **Note 1 - Nature of Organization and Summary of Significant Accounting Policies (continued)**

### Property and Equipment

Additions to property and equipment, if purchased, are recorded at cost. Major renewals and replacements are capitalized. Expenditures for repairs and maintenance that do not improve or extend the life of the asset are expensed. The Organization has adopted an accounting policy to capitalize all property and equipment with a cost greater than \$2,500. Depreciation is computed using the straight-line method over the estimated useful life of the asset, ranging from three to thirty-nine years.

### Leases

The Organization determines if an arrangement qualifies as a lease (i.e., conveys the right to control the use of an identified asset for a period of time in exchange for consideration) at inception. Operating leases are included as operating lease right-of-use (ROU) assets and operating lease liabilities in the accompanying statements of financial position.

ROU assets represent the Organization's right to use an underlying asset for the lease term. Lease liabilities represent the obligation to make lease payments. ROU assets and lease liabilities are recognized at the commencement date based on the present value of lease payments, discounted using the Organization's incremental borrowing rate or the interest rate implied in the lease.

Lease terms may include options to renew when it is reasonably certain the Organization will exercise those options. Lease agreements do not contain any material residual value guarantees or restrictive covenants.

The Organization has elected to apply the short-term lease exception to all leases with a remaining term of 12 months or less. Lease agreements which contain lease and non-lease components, are generally accounted for separately.

### Donated Property and Equipment

Donations of property and equipment are recorded as contributions at the estimated fair value at the date of the gift. The Organization reports gifts of property and equipment as contributions without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash and other assets that must be used to acquire long-lived assets are recorded as net assets with donor restrictions until such assets are acquired or placed in service.

### Donated Assets

Donated marketable securities are recorded as contributions at their estimated fair value at the date of donation. Donated materials and equipment are reflected as in-kind contributions at their estimated fair value at the date of donation. Noncash donated assets are described in Note 10.

## **Note 1 - Nature of Organization and Summary of Significant Accounting Policies (continued)**

### Donated Services

Donated services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization. Donated services are described in Note 10.

### Revenue Recognition

Program service revenue is generated from animal adoption and service fees. Program service revenue is recognized at the amount of consideration to which the Organization expects to be entitled in exchange for providing goods and services. Performance obligations are generally at a point in time and received and consumed by customers at the time payment is received.

The Organization generates revenue from sale of inventory to customers. Those sales contain a single performance obligation and revenue is recognized at a single point in time when ownership, risks, and rewards transfer to customers.

Contributions are recognized when cash, securities, other assets, or an unconditional promise to give is received. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return of the asset or right of release of the obligation - are not recognized until the conditions on which they depend have been met. The Organization received no conditional contributions as of June 30, 2025.

A portion of the Organization's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as deferred revenue in the statements of financial position.

The Organization also recognizes revenue from merchandise sales through a thrift store. Those sales predominately contain a single performance obligation and revenue is recognized at a single point in time when ownership, risks, and rewards transfer to the customer.

### Functional Allocation of Expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and functional expenses. Certain categories of expenses are attributable to program services and management and general. The majority of expenses are allocated based on estimates of time and effort. Spay/neuter expenses, other program costs, and cost of sales are directly related to program services.

## **Note 1 - Nature of Organization and Summary of Significant Accounting Policies (continued)**

### Advertising

Advertising costs are expensed as incurred. For the years ended June 30, 2025 and 2024, amounts charged to expense were \$148,641 and \$172,708, respectively.

### Estimates

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Reclassification

Certain accounts in the prior year financial statements have been reclassified for comparative purposes to confirm with the presentation in the current year's financial statements.

## **Note 2 - Net Assets**

Net assets are described as follows:

<u>At June 30</u>	<u>2025</u>	<u>2024</u>
Net assets without donor restrictions:		
Undesignated	\$ 1,429,195	\$ 1,103,647
Investment in property and equipment	2,383,924	2,468,891
Board designated:		
Program	1,443,803	45,428
Operating reserves	250,263	74,263
Capital reserves	<u>50,000</u>	<u>50,000</u>
Total board designated	<u>1,744,066</u>	<u>169,691</u>
Net assets without donor restrictions	<u>5,557,185</u>	<u>3,742,229</u>

## **Note 2 - Net Assets (continued)**

<u>At June 30</u>	<u>2025</u>	<u>2024</u>
Net assets with donor restrictions:		
Subject to expenditure for specified purposes:		
Animal supplies	\$ 93,791	\$ 9,355
Animal welfare	9,355	9,355
ASPCA - Access to Veterinary care	37,103	
ASPCA - Disaster	93,208	
Behavior	3,006	
Building maintenance	133,954	71,100
Buncombe County Strategic Partnership	222	117
Cat enclosures	56,795	
Donor designated	93,760	68,173
Endowment - AHS Adoption Center Fund	23,556	23,556
Foster program		4,536
Grey Muzzle	1,327	13,950
Lily Grace	59,932	18,687
Maddie's Fund	84,346	
Medical	24,000	
Molly Fund	24,455	
Pet adoptions	6,500	4,000
Petco grant	10,280	18,882
Petsmart Charities - Incubator grant	172,358	147,914
Safety net	68,211	16,905
Spay/neuter	13,130	
Not subject to spending policy or appropriation:		
Investment in perpetuity - endowments	35,000	35,000
Net assets with donor restrictions	<u>1,044,289</u>	<u>432,175</u>
<u>Total net assets</u>	<u>\$ 6,601,474</u>	<u>\$ 4,174,404</u>

## **Note 3 - Liquidity and Availability of Financial Assets**

The Organization receives significant contributions and grants restricted by donors or grantors, and these funds are ongoing, major, and central to its operations. As a result, the Organization considers these contributions and grants to be available to meet cash needs for general expenditures.

The Organization manages liquidity and reserves utilizing three guiding principles:

- Operating within a prudent range of financial soundness and stability,
- Maintaining adequate liquid assets to fund near-term operating needs, and
- Monitoring expenses closely

### **Note 3 - Liquidity and Availability of Financial Assets (continued)**

The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due. The Organization invests cash in excess of daily requirements in insured cash sweep accounts and money market funds.

Board designated operating and capital reserves are available, if necessary, for expenditure by appropriation by the Board.

The following reflects the liquidity and availability of the Organization's financial assets:

<u>At June 30</u>	<u>2025</u>	<u>2024</u>
Financial assets:		
Cash and equivalents	\$ 2,521,200	\$ 734,322
Short-term investments	1,824,914	928,493
Accounts receivable	47,990	28,047
Promises to give		15,007
Beneficial interest in endowment funds	<u>63,534</u>	<u>57,582</u>
Total financial assets	<u>4,457,638</u>	<u>1,763,451</u>
Amounts not available for general expenditure:		
Board designated reserves	(1,744,066)	(169,691)
Net assets with donor restrictions	(1,044,289)	(432,175)
Add back: promises to give		<u>15,007</u>
Total amounts not available for general expenditure	<u>(2,788,355)</u>	<u>(586,859)</u>
Net financial assets available to meet cash needs for general expenditures within one year	<u>\$ 1,669,283</u>	<u>\$ 1,176,592</u>

#### Line of Credit

The Organization maintains a \$100,000 unsecured line of credit with a local bank to be used for operational needs. The line renews annually in January, and bears interest at the bank's prime rate plus 0.5%, with a floor of 4%. The terms require monthly interest payments. As of June 30, 2025 and 2024, there was no balance outstanding on this line of credit.

### **Note 4 - Contract Assets and Liabilities**

Accounts receivable and promises to give represent the Organization's contract assets with an unconditional right to receive consideration from customers. Receivables and promises to give are recorded at invoiced amounts or amounts expected to be received based on contract terms without conditions.

#### **Note 4 - Contract Assets and Liabilities (continued)**

The following provides information about contract assets:

<u>At June 30</u>	<u>2025</u>	<u>2024</u>	<u>2023</u>
Accounts receivable:			
Program receivables	\$ 37,904	\$ 14,230	\$ 19,737
Sales tax receivables	<u>10,086</u>	<u>13,817</u>	<u>12,991</u>
Accounts receivable	47,990	28,047	32,728
Promises to give	<u>                    </u>	<u>15,007</u>	<u>7,007</u>
<u>Total contract assets</u>	<u>\$ 47,990</u>	<u>\$ 43,054</u>	<u>\$ 39,735</u>

Contract liabilities are recorded when a customer pays consideration, or the Organization has a right to an amount of consideration that is unconditional, before the transfer of a good or performance of a service to the customer. Thus, the Organization has an obligation to transfer the goods or service to the customer at a future date. The Organization has no contract liabilities.

#### **Note 5 - Beneficial Interest in Endowment Funds**

The beneficial interest in endowment funds is managed by the Community Foundation of Western North Carolina, Inc. (Foundation). The fund agreements grant variance power to the Foundation. This power allows the Board of Directors of the Foundation to modify or institute court action to modify any condition or restriction on the use and distribution of funds for any specified charitable purpose or to specified organizations if, in the sole judgement of the Foundation's Board of Directors (without the approval of any trustee, custodian, guardian, or agent), such condition or restriction becomes unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the region served by the Foundation.

Under the terms of the agreements, the Organization can withdraw a portion of the original principal provided the governing board of the Organization and the Foundation approve the withdrawal. The Organization's beneficial interest in endowment funds is invested in an allocated investment pool at the Foundations and is presented in the financial statements in the aggregate at fair value.

#### **Note 6 - Fair Value Measurements**

Short-term investments and beneficial interest in endowment funds are reported in the accompanying financial statements at estimated fair value in accordance with the fair value hierarchy. The following is a description of the valuation methodologies used for assets measured at fair value:

## **Note 6 - Fair Value Measurements (continued)**

### *Short-term Investments*

Amounts consist of certificates of deposit with a local bank that are presented at fair market value and are categorized as Level 2.

### *Beneficial Interest in Endowment Funds*

The fair value of the beneficial interest in endowment funds is provided by the Foundation. Due to the inputs being unobservable, the instruments are categorized as Level 3.

The following tables set forth estimated fair values of financial instruments:

<u>At June 30, 2025</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Short-term investments:				
Certificates of deposit	\$	\$ 1,824,914	\$	\$ 1,824,914
Beneficial interest in endowment funds			63,534	63,534
<u>Total</u>	<u>\$</u>	<u>\$ 1,824,914</u>	<u>\$ 63,534</u>	<u>\$ 1,888,448</u>

<u>At June 30, 2024</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Short-term investments:				
Certificates of deposit	\$	\$ 928,493	\$	\$ 928,493
Beneficial interest in endowment funds			57,582	57,582
<u>Total</u>	<u>\$</u>	<u>\$ 928,493</u>	<u>\$ 57,582</u>	<u>\$ 986,075</u>

A reconciliation of changes in Level 3 inputs is as follows.

<u>Years Ended June 30</u>	<u>2025</u>	<u>2024</u>
Level 3 inputs, beginning of year	\$ 57,582	\$ 53,622
Investment income	882	737
Net gains	5,605	3,705
Fees	(535)	(482)
<u>Level 3 inputs, end of year</u>	<u>\$ 63,534</u>	<u>\$ 57,582</u>

### **Note 7 - Property and Equipment**

Property and equipment consist of the following:

<u>At June 30</u>	<u>2025</u>	<u>2024</u>
Buildings	\$ 3,072,764	\$ 3,015,845
Land	186,000	186,000
Furniture and fixtures	329,516	316,914
Vehicles	544,175	537,895
Computers and equipment	<u>88,532</u>	<u>88,532</u>
	4,220,987	4,145,186
Less, accumulated depreciation	<u>(1,857,432)</u>	<u>(1,669,201)</u>
<u>Property and equipment</u>	<u>\$ 2,363,555</u>	<u>\$ 2,475,985</u>

Depreciation expense for the years ended June 30, 2025 and 2024, was \$192,843 and \$156,494, respectively.

### **Note 8 - Intangible Assets**

Intangible assets consist of website design. The Organization evaluates intangible assets for potential impairment whenever events or circumstances indicate that the carrying amount may not be recoverable. No impairment loss was recorded as of June 30, 2025 and 2024. Amortization expense for the years ended June 30, 2025 and 2024, was \$10,146 and \$10,147, respectively.

Intangible assets are described as follows:

<u>At June 30</u>	<u>2025</u>	<u>2024</u>
Website design	\$ 30,440	\$ 30,440
Less, accumulated amortization	(30,440)	(20,294)
<u>Intangible assets</u>	<u>\$ 10,146</u>	<u>\$ 10,146</u>

## Note 9 - Leases

The Organization has operating leases for office and thrift store space, as well as office equipment with terms extending through January 2027. Certain lease agreements include variable payments based on usage rates which are not determinable at lease commencement and are not included in the measurement of lease assets and liabilities. The following summarizes the weighted average remaining lease terms and discount rates on lease obligations:

<u>At June 30</u>	<u>2025</u>	<u>2024</u>
<b>Weighted Average Remaining Lease Term</b>		
Operating leases	1.3 years	2.3 years
<b>Weighted Average Discount Rate</b>		
Operating leases	5.73%	5.73%

Certain lease agreements include variable payments based on usage rates which are not determinable at lease commencement and are not included in the measurement of lease assets and liabilities.

The following summarizes the line items in the accompanying statements of financial position which includes amounts for leases.

<u>At June 30</u>	<u>2025</u>	<u>2024</u>
<b>Operating lease</b>		
Operating lease right-of-use assets	<u>\$ 174,991</u>	<u>\$ 304,757</u>
Operating lease liabilities	<u>\$ 179,190</u>	<u>\$ 309,847</u>

The following is a schedule of future minimum lease payments under operating lease agreements:

<u>Years Ending June 30</u>	
2026	\$ 146,677
2027	99,030
2028	
2029	
2030	
Total payments	<u>245,707</u>
Less, imputed interest	<u>(66,517)</u>
<b>Total</b>	<u>\$ 179,190</u>

### **Note 9 - Leases (continued)**

The following summarize the line items in the accompanying statements of functional expenses which include the components of lease costs:

<u>Years Ended June 30</u>	<u>2025</u>	<u>2024</u>
Short-term and immaterial operating leases included occupancy costs	\$ 9,422	\$ 2,407
Operating lease costs:		
Occupancy costs	<u>143,436</u>	<u>138,635</u>
<u>Total lease costs</u>	<u>\$ 152,858</u>	<u>\$ 141,042</u>

The Organization also leases a copier and postage machine. Leases with a remaining term of 12 months or less at lease inception, or those that are considered immaterial, are not recorded in the statements of financial position. Management has determined all remaining operating leases meet this criterion and has not recognized operating lease agreements as operating lease liabilities. Lease expense is recognized for these leases on a straight-line basis over the lease term. These leases require various monthly payments and expire through April 2030. Future minimum lease payments under these lease agreements are as follows.

<u>Years Ending June 30</u>	
2026	\$ 2,988
2027	2,988
2028	2,988
2029	1,862
2030	<u>265</u>
<u>Total</u>	<u>\$ 11,091</u>

The following summarizes cash flow information related to leases:

<u>Years Ended June 30</u>	<u>2025</u>	<u>2024</u>
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flow from operating lease	<u>\$ 144,327</u>	<u>\$ 137,206</u>
Assets obtained in exchange for lease obligations:		
Operating lease	<u>\$</u>	<u>\$ 50,692</u>

### Note 10 - In-kind Contributions

In-kind gifts are acknowledged for the furtherance of the various programs and mission of the Organization. Donated services consist of veterinary medical and surgical services provided by AB Tech for shelter animals. Donated assets include shelter supplies and advertising. Volunteers also donated a significant amount of time for a variety of tasks that assist the Organization with specific objectives throughout the year that are not recognized as contributions in the financial statements since the recognition criteria were not met.

In-kind contributions are summarized as follows:

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Year Ended June 30, 2025

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	<u>Fair value</u>	<u>Usage in Program</u>	<u>Donor restriction</u>
In-kind contributions:			
Donated services	\$ 115,007	Program services	None
Supplies	492,350	Program services	None
Advertising	134,000	Program services	None
Other	<u>8,578</u>	Management & general	None
Total in-kind contributions	749,935		
Thrift store sales of clothing and household goods	<u>616,047</u>	Fundraising	None
Total in-kind contributions of nonfinancial assets	<u>\$ 1,365,982</u>		

**Note 10 - In-kind Contributions (continued)**

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Year Ended June 30, 2024

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	<u>Fair value</u>	<u>Usage in Program</u>	<u>Donor restriction</u>
Real estate donations	\$ 100,000	Allocated to program services and management & general	None
Donated services	164,744	Program services	None
Supplies	140,359	Program services	None
Advertising	149,000	Program services	None
Other	<u>4,939</u>	Management & general	None
Total in-kind contributions	559,042		
Thrift store sales of clothing and household goods	<u>668,092</u>	Fundraising	None
Total in-kind contributions of nonfinancial assets	<u>\$ 1,227,134</u>		

Fair valuation techniques - Donated services are valued at the fair value of the services which is provided by the service provider. Supplies and other in-kind contributions are valued at the donor provided amount, price that would be paid to purchase a comparable item, or current sales price of the item as sold by the donating vendor. Advertising is valued at the price that would be paid to purchase similar advertising spots. Donated real estate is valued using an appraisal from a qualified appraiser, as defined by the IRS.

The Organization receives a significant amount of contributed clothing and household goods that are sold in the thrift store. In-kind contributions that are monetized in the thrift stores are not recognized until the point of sale and are recorded as thrift store sales on the accompanying statements of activities at the sales price received from the sale

### **Note 11 - Retirement Plan**

The Organization maintains a SIMPLE IRA plan for eligible employees. The Organization matches employee contributions up to 3% of eligible compensation. During the years ended June 30, 2025 and 2024, the Organization contributed \$42,423 and \$39,739 respectively.

### **Note 12 - Uninsured Cash Balances**

The Organization maintains its cash and equivalents at financial institutions that are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 at each institution. Generally, cash balances will exceed the FDIC insurance limits or be partially uninsured.

### **Note 13 - Commitments and Contingencies**

#### **Risk Management**

The Organization is exposed to various risks of loss related to torts; theft or, damage to and destruction of assets; errors and omissions; injuries to employees and volunteers; and natural disasters. The Organization carries commercial insurance coverage for risks of loss.

#### **Self-Insured Health Plan**

The Organization offers health insurance to eligible employees through a self-insured health insurance program. The insurance costs are paid by the Organization and are managed through a third-party administrator. The Organization has recognized a liability in the amount of \$27,089 and \$6,582, at June 30, 2025 and 2024, respectively, which represents an estimate of claims incurred but not reported by providers. While management believes the accrual is adequate, actual claims may exceed accruals.

The Organization maintains a stop loss insurance policy which limits claims to \$26,000 and \$25,000, during the years ended June 30, 2025 and 2024, respectively, per plan member per benefit period. The maximum annual reimbursement under the aggregate stop loss coverage is approximately \$1,000,000 over the minimum aggregate deductible for the year ended June 30, 2025.

#### **Concentration of Revenues**

The Organization maintains a contract with Buncombe County to provide shelter services. The Organization received approximately 21% and 31% of total revenues and other support from this source for the years ended June 30, 2025 and 2024, respectively.

### **Note 14 - Related Party Transactions**

During the years ended June 30, 2025 and 2024, the Organization received contributions from members of the Board of Directors and employees totaling \$37,582 and \$29,709 respectively.

## **Note 15 - Income Taxes**

### **Uncertain Tax Positions**

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, except on net income derived from unrelated business activities. The Organization believes that it has appropriate support for any tax provision taken and, as such, does not have any uncertain tax positions material to the financial statements.

### **Open Tax Years**

The Organization's Return of Organization Exempt from Income Tax (Form 990) for the tax years ended June 30, 2024, 2023, and 2022 are subject to examination by the IRS, generally for three years after they were filed.

## **Note 16 - Subsequent Events**

Management has evaluated subsequent events through December 9, 2025, the date on which the financial statements were available to be issued.